

Morgan Stanley

European Utilities and Energy Summit





FORWARD-LOOKING STATEMENTS

By viewing or receiving or reading the presentation that follows (the "Presentation") or attending any meeting where this Presentation is made, you agree to be bound by the limitations, qualifications and restrictions set out below:

The activity and the financial condition of Voltalia S.A. (the "Company") and the group to which it belongs (the "Group") are described in the universal registration document (document d'enregistrement universel) of the Company which was filed with the Autorité des marchés financiers (the "AMF") on April 12, 2024 under number D.24-0282 (the "Universal Registration Document"). The Universal Registration Document is available free of charge from the Company. The Universal Registration Document is also available on the website of the Company (www.voltalia.com) and of the AMF (www.amf-france.org).

The existence and content of this Presentation does not constitute and should not be construed as a contract or an offer to contract or a public or non-public, binding or nonbinding, offer to sell or a solicitation of an offer to buy any securities, investment products, share of funds or other financial product or services in any jurisdiction.

This Presentation is not directed to, or intended for distribution to or use by, any person or entity that is a citizen or resident or located in any locality, state, country or other jurisdiction where such distribution, transmission, publication, availability or use would be contrary to law or regulation or which would require any registration or approval within such jurisdiction.

The distribution of this Presentation and any information contained herein in certain jurisdictions may be restricted by law or regulation and persons into whose possession this document comes should make themselves aware of the existence of, and observe any such restriction.

The information contained in this Presentation is of an indicative nature and has not been verified independently. No representation or warranty, whether express or implied, is given regarding the accuracy, comprehensiveness or accuracy of the information and opinions contained in this Presentation. This Presentation is not meant to serve as a basis for, and shall not be used in connection with, an investment decision. No person shall be entitled to rely on, or shall have any claims against the Company, any of its affiliates, officers, directors, employees, any of their advisers, consultants or any other person arising from this Presentation. The information contained in this Presentation is indicative as at the date of this Presentation and may have to be updated, amended or completed significantly. This Presentation contains only summary information and

does not purport to be comprehensive. The Company does not undertake to update, amend or complete the information contained in the Presentation in order to reflect new information, new events or for any other reason and the information contained in this Presentation may be modified without prior notification.

This Presentation contains forward-looking statements about the Group and its subsidiaries. These statements include financial projections and estimates and their underlying assumptions, statements regarding plans, objectives and expectations with respect to future operations, products and services, and statements regarding future performance. Forwardlooking statements are generally identified by the words "expects", "anticipates", "believes", "intends", "estimates", "anticipates", "projects", "seeks", "endeavors", "strives", "aims", "hopes", "plans", "may", "goal", "objective", "projection", "outlook" and similar expressions. Although the management of the Group believes that the expectations reflected in such forward-looking statements are reasonably made investors and holders of the Group's securities are cautioned that forward-looking information and statements are subject to various risks, whether known or unknown, uncertainties and other factors, which may be beyond the control of the Group and which may cause actual results. performance or achievements to be materially different from any future results, performance or achievement expressed or implied by such forward-looking statements. These risks and uncertainties include those discussed or identified in filings with the AMF made or to be made by the Group, including in particular the risk factors described in Chapter 2 "Risk factors and risk management" of the Universal Registration Document. The Group undertakes no obligation to publicly update its forward-looking statements, whether as a result of new information, future events, or otherwise. Any information relating to past performance contained herein is not a guarantee of future performance. Nothing herein should be construed as an investment recommendation or as legal, tax, investment or accounting advice.

The market data and certain industry forecasts included in this Presentation were obtained from internal surveys, estimates, reports and studies, where appropriate, as well as from external market research, publicly available information and industry publications. Neither the Company, nor its affiliates, directors, officers, advisors, employees, consultants or agents have independently verified the accuracy of any external market data and industry forecasts and do not make any undertakings representations or warranties in relation thereto. Such data and forecasts are included herein for information purposes only.

TODAY'S SPEAKERS





JOINED VOLTALIA IN 2022

20 years of experience in finance, including 7 years in KPMG followed by 13 years at Auchan Retail as finance director (subsidiaries and group)



Armel AHIDAZAN Investor Relations Manager

JOINED VOLTALIA IN 2023

10 years of experience in Investment Banking, including 6 years within BNP Paribas in Strategy & Organization specialized on structured products deals and ESG operations





AGENDA

•

| KEY MESSAGES | P. 5 |
|--------------------------------|-------|
| BUSINESS HIGHLIGHTS | P. 10 |
| FINANCIAL HIGHLIGHTS | P. 17 |
| FINANCING, CASH AND DEBT FOCUS | P. 25 |
| 2024 OBJECTIVES | P. 29 |
| 2027 AND BEYOND | P. 35 |

veltalia

KEY MESSAGES



H1 2024 PERFORMANCE

Var %

Production

| H1 2023 | H1 2024 |
|---------|---------|
| | |

1,842

In GWh

2,084

+13%

Turnover

In €m

| H1 2023 | H1 2024 |
|---------|---------|
| 195 | 249 |

+28%

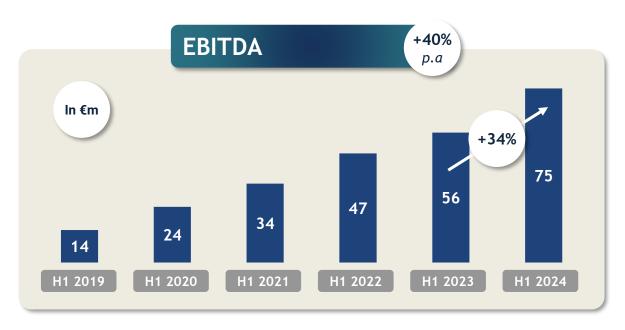


In €m

| H1 2023 | H1 2024 |
|---------|---------|
| 56 | 75 |

+34%

CONSISTANT H1 EBITDA PROGRESSION DRIVEN BY THE INSTALLED CAPACITY INCREASE

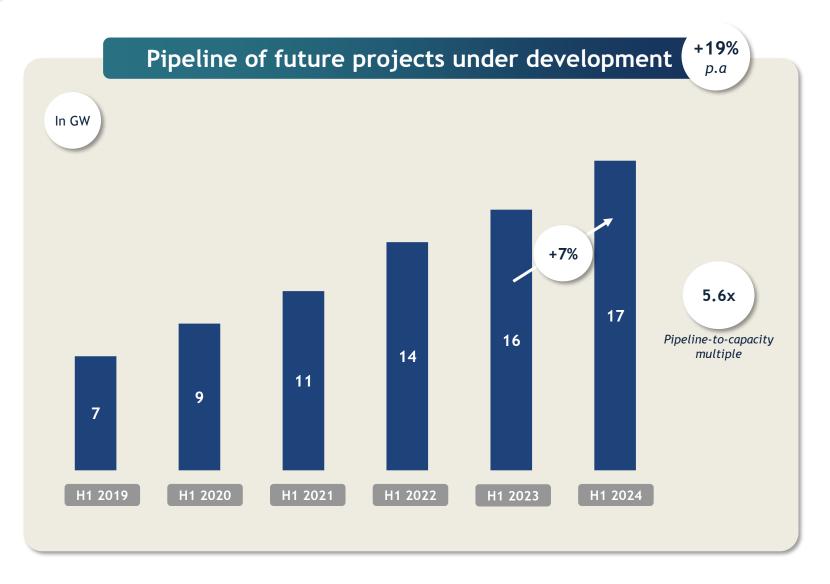








FUELING MID TERM GROWTH





POWER PRODUCTION CURTAILMENT IN BRAZIL

Potential impact on 2024 EBITDA

As announced¹, pronounced curtailment in certain parts of the grid, imposed by the Brazilian transmission system operator

Could have a €40 million impact on 2024 EBITDA:

- 1. If extended over the coming months, and
- 2. If not financially compensated by the end of 2024, and
- 3. If the average EUR/BRL exchange rate for the 2nd half of the year is around 6

Voltalia is carrying out a series of actions to reduce the duration of this curtailment and to be financially compensated

Voltalia is confident that technical and financial solutions will be found

voltalia

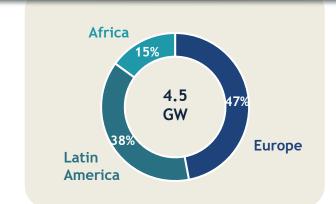
BUSINESS HIGHLIGHTS



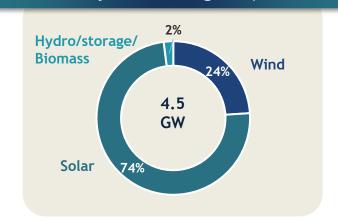
A GROWING PORTFOLIO AS POWER PRODUCER

| In MW | AS OF H1 2024 | AS OF H1 2023 | VAR % |
|-------------------------------------|---------------|---------------|--------|
| In operation | 2,452 | 1,699 | + 44% |
| Under construction | 605 | 961 | - 37% |
| In operation and under construction | 3,057 | 2,660 | + 15% |
| Awarded | 1,429 | 1,435 | STABLE |
| Total secured portfolio | 4,486 | 4,095 | + 10% |

Secured by regions (H1 2024)



Secured by technologies (H1 2024)





COMMISSIONING AND ON-GOING CONSTRUCTION IN H1 2024

COMMISSIONING

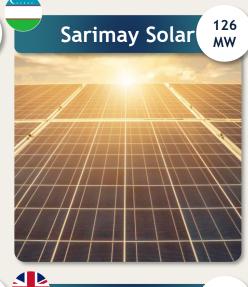
ON-GOING CONSTRUCTION























H1 DEVELOPMENTS IN AFRICA





- Solar project signed in the Gafsa region, Tunisia
- 130 MW capacity
- Backed by a 30-year power purchase agreement with STEG, the state-owned operator of the grid
- Construction to be launched in 2025 and commissioning scheduled for 2026

- Framework agreement signed during the Egypt-EU Investment Conference.
- With his partner TAQA Arabia, Voltalia continues to develop a cluster combining renewable energy and green hydrogen production. The project will be implemented in two phases, each comprising a 500-megawatt electrolyzer powered by more than 1.3 gigawatt of solar and wind energy
- The facility will have an annual production capacity exceeding 130,000 tons of hydrogen for each phase



H1 DEVELOPMENTS IN UZBEKISTAN





Construction of the Sarimay Solar power plant

- 126 MW
- Backed by a contract of at least 25 years
- Commissioning planned for 2025

Battery storage expansion

- 50 MW / 100 MWh
- To be backed by a contract of at least 10 years, sufficient to make the project profitable

- Framework agreement signed to develop a battery storage complex for 500 MW / 1000 MWh
- To be backed by a contract of at least 10 years, sufficient to make the project profitable
- Will be among the **world's largest storage complex** and will mark a significant milestone in Voltalia's strategy of battery storage projects without exposure to the risks of price fluctuations in the electricity markets



H1 DEVELOPMENTS AS SERVICE PROVIDER







Sale of a 500 MW wind power project under advanced development in the Bahia region of Brazil

Signing with Ørsted of an engineering, procurement and construction (EPC) contract for a 128 MW solar power plant in Ireland in County Carlow in Ireland

Maintenance contract portfolio crossed the **6-gigawatt** mark

A step towards the 2027 objective of 8 gigawatts operated for third-parties



SECURING FINANCING

Convertible bonds refinancing secured

New syndicated banking loan



- Maturity of 5 years, extendable to 7 years, composed of a revolving credit facility of 176.4 million euros and a term loan of 117.6 million euros
- Securing the refinancing of all corporate credit lines maturing until 2026, including the convertible bonds maturing in January 2025

New project financing

voltalia

- In Albania with IFC, EBRD and Intesa Sanpaolo, for 93 million euros
- In the United Kingdom with Natwest, for 50 million pounds

Helexia

 In Europe with BPI France and La Banque Postale (including LBP AM) for 60 million euros building upon the previous 90 million euros secured in June 2023

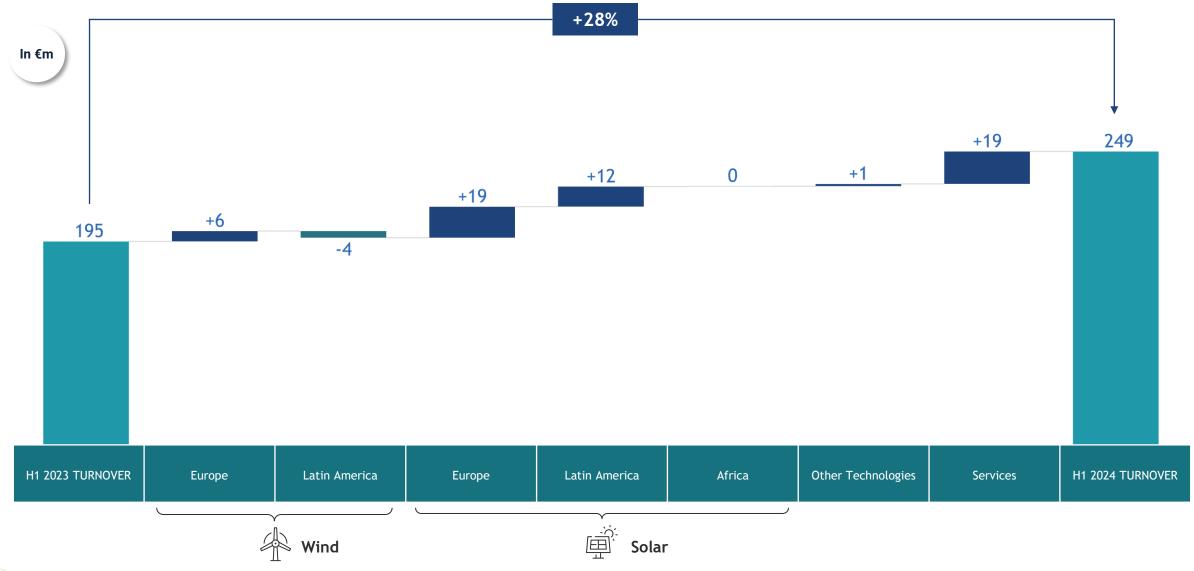


veltalia

FINANCIAL HIGHLIGHTS

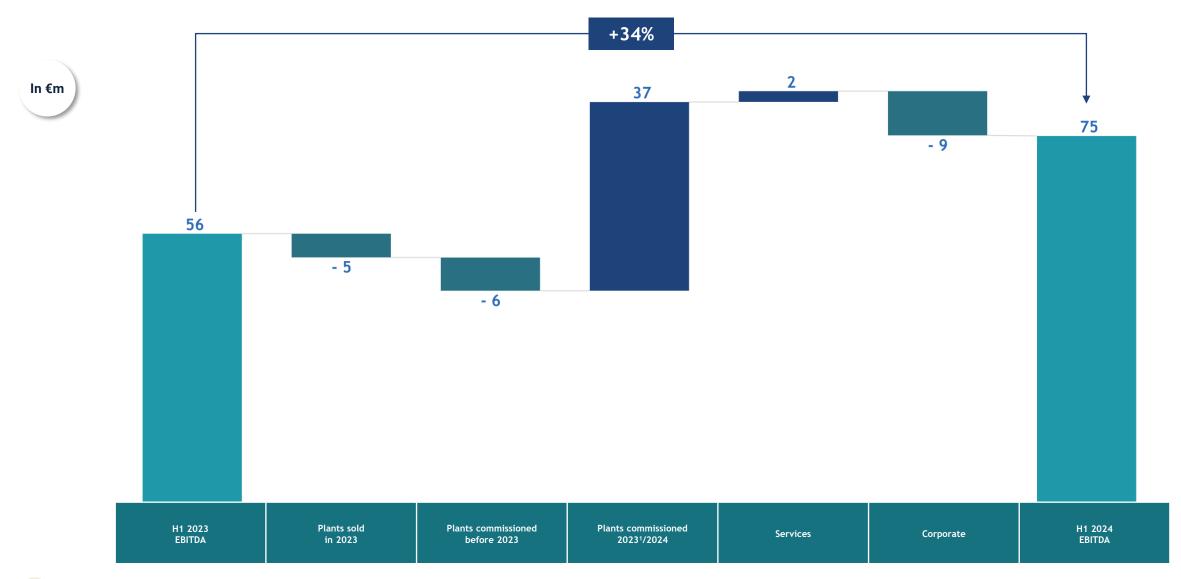


TURNOVER EVOLUTION





EBITDA EVOLUTION



H1 2024 ENERGY SALES



| IN MILLION EUROS (BEFORE ELIMINATIONS) | | | VARIA [*] | TION |
|---|---------|---------|--------------------|----------|
| | H1 2024 | H1 2023 | Actual | Constant |
| Turnover | 168.7 | 134.2 | +26% | +26% |
| EBITDA | 101.2 | 75.6 | +34% | +34% |
| EBITDA margin | 60% | 56% | +4pts | +4pts |

Turnover at €168.7 million: +26%

→ 13% power production increase exceeding 2 TWh

- Thanks to the plants commissioned since June 30, 2023, the production increased by +24% partially compensated by plants disposed in 2023 and lower load factors
- For the first time, solar production accounts for more than half of Voltalia's total production

→ 26% turnover increase at €169 million

 Positive price effect thanks to inflation indexation of power prices (as per long-term power sales contracts)

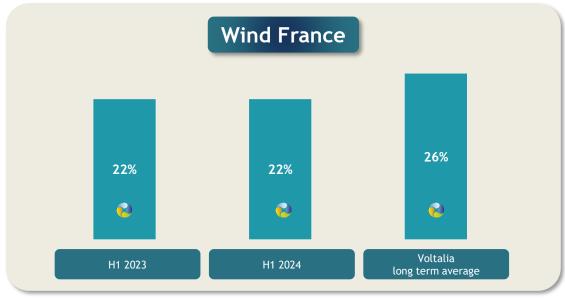
EBITDA at €101.2 million: +34%

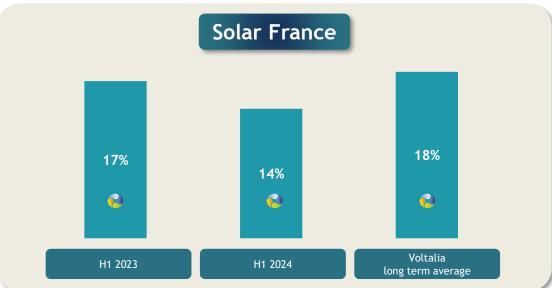
→ 60% EBITDA margin, +4 points

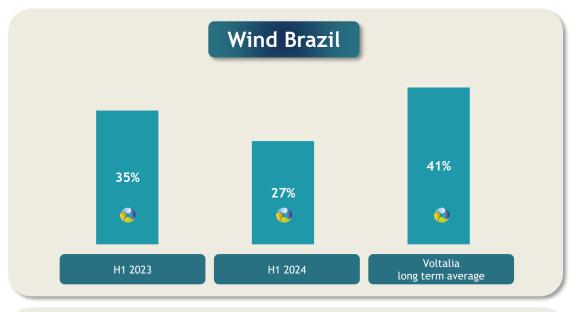
- In Brazil, positive effects of new plants (Canudos and SSM3-6) that offset plant sold end of 2023, lower wind resources and preventive maintenance work concentrated during the season of lower wind resources
- In France, sharp increase thanks to 2023 and 2024 new plants (Rives Charentaises, Sud Vannier, Montclar and Logelbach) more than exceeding the ones sold end of last year
- In other countries: +79% EBITDA thanks to average higher resources level than 2023 and new plants in mainly in Portugal and Albania, including early generation at the Karavasta plant with high fixed prices ahead of the long-term energy sales contract.
 Other countries account for more than the third of the Energy Sales' EBITDA

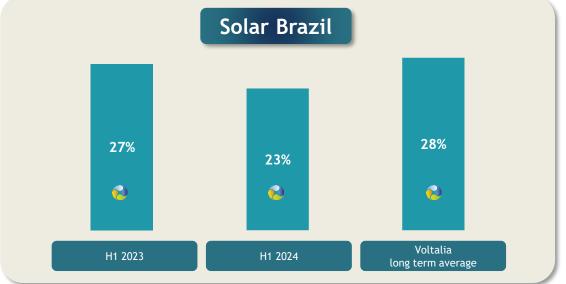


VOLTALIA PORTFOLIO'S LOAD FACTOR









H1 2024 SERVICES



| IN MILLION EUROS | | | VARIA ⁻ | TION |
|------------------------------|---------|---------|--------------------|----------|
| | H1 2024 | H1 2023 | Actual | Constant |
| Turnover before eliminations | 202.1 | 271.0 | -25% | -25% |
| Eliminations | (121.9) | (210.2) | -42% | -42% |
| Turnover after eliminations | 80.2 | 60.7 | +32% | +32% |
| EBITDA after eliminations | (10.1) | (12.2) | +17% | +17% |

Turnover at €80.2 million: +32%

- -25% before eliminations at €202.1million
 - As expected, lower internal construction projects (eliminated in consolidation), down 42% compared with H1 2023 (record level of internal activity)
- → +32% after eliminations at €80.2 million
 - The Development, Construction and Equipment Procurement segment grows by +32% to €68.0 million
 - Operation and Maintenance segment grows by +7% to €12.1 million

EBITDA at -€10.1 million: 17% improvement

- Development, Construction and Equipment Procurement: generates EBITDA of -€10.1 million, improves by €3.4 million and remains seasonal
 - **Development:** stable, with lower sales of project and lower expenses linked to the growth of the portfolio of future projects (which grows by +7% to 17.2 GW)
 - Construction and Equipment Procurement: rises sharply thanks to construction contracts in Ireland with ESB and Power Capital (330 MW), which more than offset the fall in solar panel prices that continues to weigh on supply contracts as in 2023
- → **Operation and Maintenance** at break-even
 - Decreases by €1.3 million vs 2023 due to temporary drop of additional services provided under long-term contracts



FROM EBITDA TO NET RESULT

| In €m IFRS | H1 2024 | H1 2023 | VAR. ACTUAL | VAR. CONSTANT |
|--|---------|---------|----------------|------------------|
| | | | | |
| EBITDA before eliminations | 102.2 | 90.8 | +12% | +11% |
| Eliminations | (11.1) | (27.4) | -59% | -59% |
| Corporate items | (16.1) | (7.4) | x2.2 | x2.2 |
| EBITDA | 75.0 | 56.0 | +34% | +35% |
| EBITDA margin (%) | 30% | 29% | +1pt | +1pt |
| DAP | (48.0) | (44.6) | +7% | +8% |
| Other operational incomes and expenses | (4.8) | (3.1) | +54% | +54% |
| Operating profit (EBIT) | 22.2 | 8.2 | x2.7 % | x2.7 |
| Financial result | (36.7) | (24.8) | +48% | +53% |
| Taxes | (1.9) | (6.3) | -70% | -70% |
| Minority interests | 0.7 | 3.5 | -79 % | -79% |
| Net result (Group share) | (15.7) | (19.4) | +19% | +14% |

EBITDA up by 34% and improved EBITDA margin from 29% to 30%

- Eliminations refer to internal activity
- Corporate includes non-recurring items in H1 2024

Depreciation, amortisation and provisions up by 7%, mainly due to

- Additional amortization due to commissioning in 2024 and the full half-year effect of plants commissioned in 2023
- Decrease in provisions which, in 2023, reflected inventories of solar panels written off and charges associated with the exceptional regulatory measures to limit the rise in electricity prices

Net financial expenses up by 48%

• Cost of financial debt increases mainly due to the growth of the portfolio of operating power plants (+753 MW)

Tax charge down by 70%

 Deferred tax income recognition following approval from Jordanian tax authorities (related to accelerated depreciation), more than offset the increase in taxes inherent in business growth

Net seasonal loss (Group share) improves by 19%



BALANCE SHEET

| In €m IFRS | 30.06.2024 | 31.12.2023 |
|---|-----------------------|-----------------------|
| | | |
| Goodwill | 79 | 79 |
| Fixed assets | 2,896 | 2,771 |
| Cash and cash equivalent | 329 | 319 |
| Other assets (current and non-current) | 603 | 649 |
| | | |
| Total assets | 3,908 | 3,818 |
| Total assets Equity, Group share | 3,908 1,184 | 3,818 1,265 |
| | · | |
| Equity, Group share | 1,184 | 1,265 |
| Equity, Group share Minority interests | 1,184 107 | 1,265 118 |
| Equity, Group share Minority interests Total financial debt | 1,184 107 2,181 | 1,265 118 1,909 |

Tangible and intangible fixed assets rises by €125 million mainly due to power plants under construction mainly in UK, South Africa, Helexia's rooftop

Cash and cash equivalents amounts to €329 million, an increase of +€10 million

Other current and non-current assets decrease mainly related to the cash-in of receivables from 2023 plants sold

Shareholders' equity amounts to 1.2 billion euros, down -81 million euros, mainly due to the reduction in translation reserves, and the allocation of net profit

Financial debt stands at €2.2 billion. The increase of +€272 million is due for €254 million to the raising of new project financing balancing the temporary financing through corporate debts. Corporate debt enables the Group to pre-finance the construction of power plants. It also finance the change in working capital requirements, which is usually unfavourable in the first half of the year

With a net debt of €1.8 billion, the gearing* ratio is 59%¹

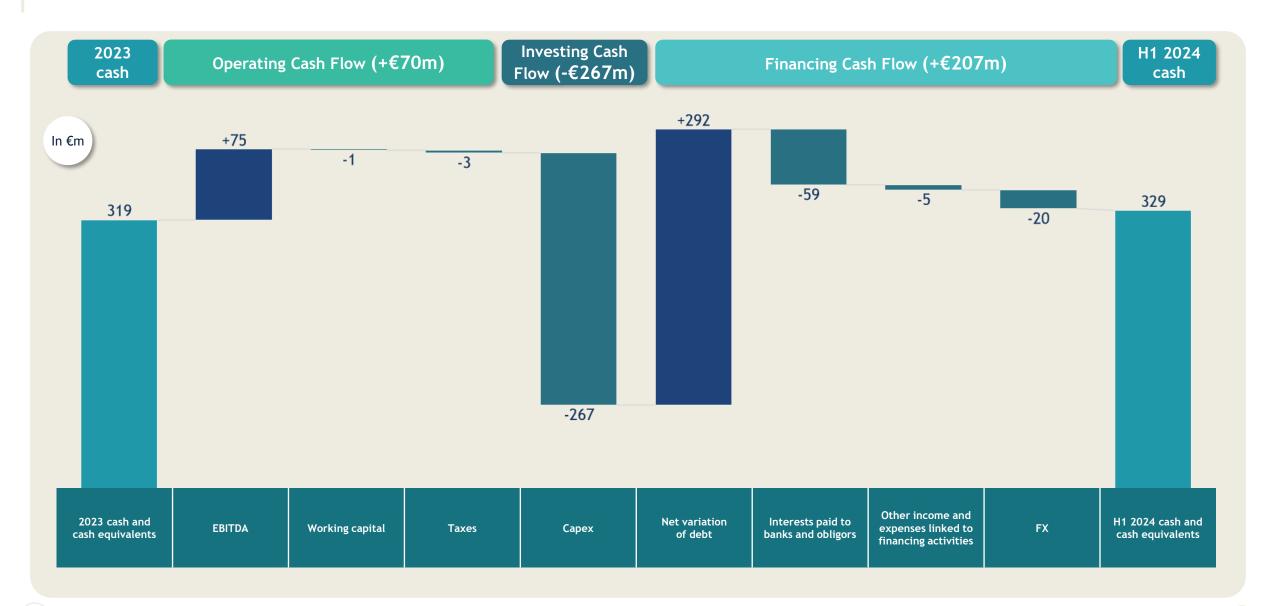
Other current and non-current liabilities amounts to 404 million euros, down -€87 million, mainly due to completion stage on construction projects for third-party customers (lower trade payables)

veltalia

FINANCING, CASH AND DEBT FOCUS

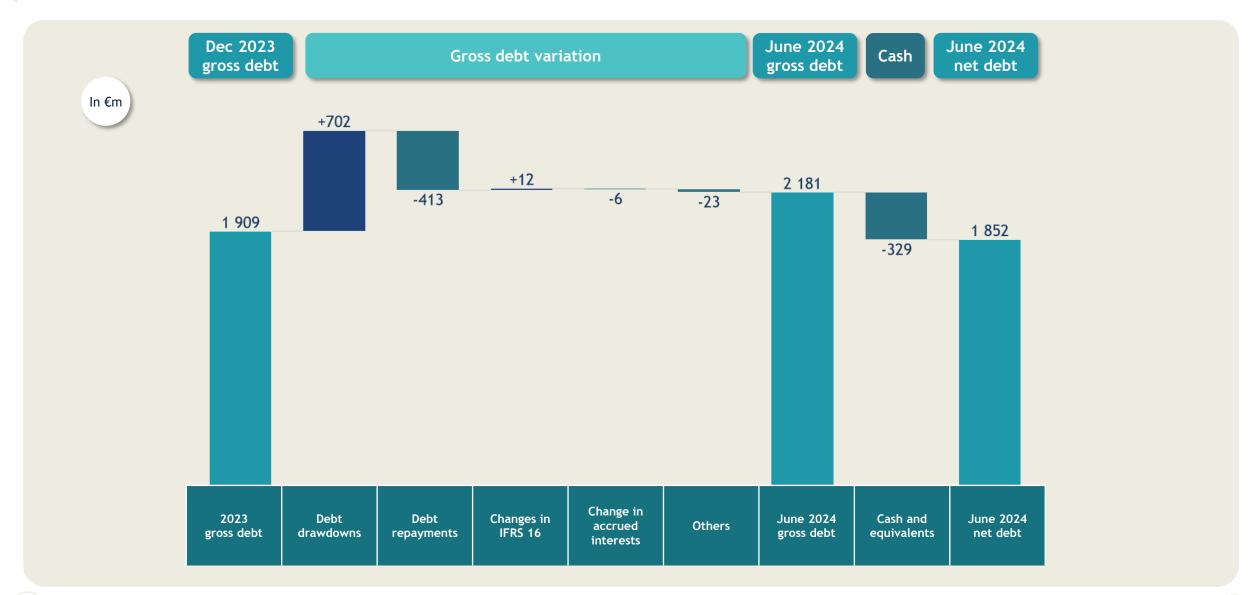


CHANGE IN TOTAL CASH BALANCE



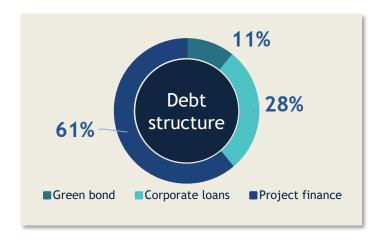


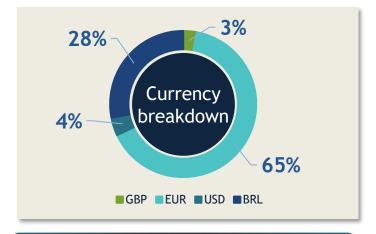
DEBT VARIATION





DEBT CHARACTERISTICS





27% Rate structure 47% •Variable • Fixed or hedged • Indexed Pre-hedged







veltalia

2024 OBJECTIVES





Confirmation of financial performance before curtailment impact







CURTAILMENT CONTEXT AND POTENTIAL IMPACT IN BRAZIL

Context

What is curtailment?

Grid operator decides to limit the transmission, for a given period, of all or part of the electricity production potential of a power plant, to maintain the stability of the grid

Context in Brazil

- Across the country, curtailment imposed by Brazilian grid operator at highly unusual levels
- In addition, in Rio Grande do Norte, delayed completion of new transmission lines to strengthen the grid

Potential impact

If three assumptions are met:

- 1. If extended over the coming months, and
- 2. If not financially compensated by the end of 2024, and
- 3. If the average EUR/BRL exchange rate for the 2nd half of the year is around 6

Voltalia's 2024 EBITDA could be cut by **~€40m** including ~€10m EUR/BRL rate impact

SERIES OF INITIATIVES CARRIED OUT IN BRAZIL

Action plan

Through sector associations and directly:

- Litigation actions before the federal and local courts, as per law which provides for financial compensation
- Constructive discussions held in parallel, with the grid operator and the public authorities, to rapidly stop curtailment (notably with technical solutions) and accelerate financial compensation

Voltalia is confident that technical and financial solutions will be found



2024 EBITDA FORECAST

H2 FY Power production Power production Early from plants commissioned from plants commissioned generation in 2023 and before in 2024 **Forecast** before curtailment €135m €10m €10m Actual ~€255m ~€155m **Energy Sales EBITDA EBITDA** €75m **EBITDA** Operation & Development, Construction Corporate & Equipement Procurement Maintenance Curtailment potential impact €34m €1m €(10)m ~€(40)m ~€25m Services and corporate **EBITDA EBITDA**



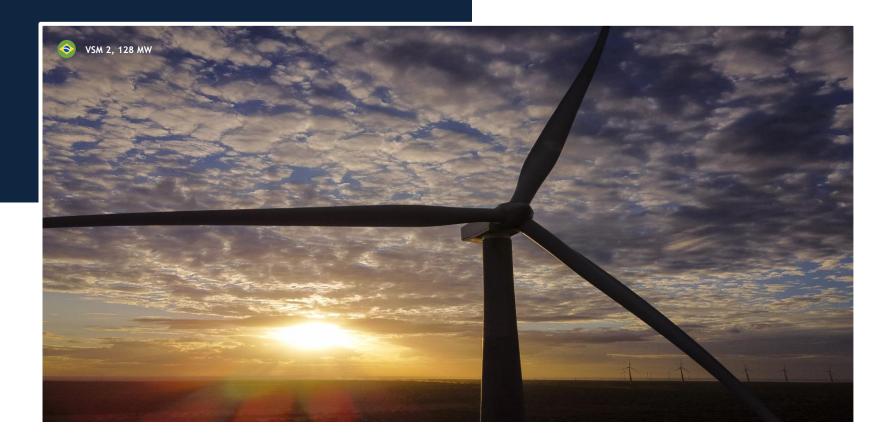
Confirmation of capacity





veltalia

2027 AND BEYOND





Energy



Services



Financial performance





MISSION OBJECTIVES CONFIRMED

2027 objectives 4 million 100% 50% More than of solar held capacity of solar held capacity 4 million tonnes under construction with in operation located on co-used of CO₂e emissions a Stakeholder avoided **Engagement Plan** or upgraded soil² aligned with IFC thanks to Voltalia's activity standards (World Bank Group¹) 1.6 million tonnes 44% 39% -4% in 2023 by the end of 2023 by the end of 2023

2030 objective

-35%

of carbon intensity for solar held capacity under construction (kgCO₂/MW vs 2022)

by the end of 2023

Bank Group - Société Financière Internationale ou International Finance Corporation (IFC)

i.e. land combining solar energy and other human activity (such as buildings, parking lots, agriculture and grazing) or located on soils with low biodiversity value or agricultural or economic potential (such as deserts, brownfields and disused quarries

voltalia

CONCLUSION



KEY TAKEAWAYS

First semester

Production +13% at 2.1 TWh

Turnover +28% at €249m

EBITDA +34% at €75m

2024 forecast

EBITDA confirmed before curtailment potential impact at ~€255m

Curtailment potential impact of ~€40m including ~€10m FX impact

Mid-term

Pipeline +7% at 17.2 GW

2027 objectives confirmed including ~€475m normalised (1) EBITDA

Refinancing

New syndicated loan of €294m

Refinancing all lines until 2026

Incl. convertible bonds maturing in January 2025

(1) Calculated with an average annual EUR/BRL exchange rate of 5.5 and a long-term average wind, solar and hydraulic production.



veltalia







Thank you



www.voltalia.com

