

BNPP Exane September field trip





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TODAY'S SPEAKERS



Sébastien CLERC Chief Executive Officer

JOINED VOLTALIA IN 2011

30 years of experience in the infrastructures and renewable sector. Co-founder and former head of *Natixis Environment & Infrastructures* (renamed Mirova)



Armel AHIDAZAN Investor Relations Manager

JOINED VOLTALIA IN 2023

10 years of experience in Investment Banking, including 6 years within BNP Paribas in Strategy & Organization specialized on structured products deals and ESG operations



AGENDA

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	BUSINESS MODEL AND KEY STRATEGIC PILLARS	P. 05
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Independent renewable power producer

Owner of solar, wind, biomass, hydro, storage power plants

In 3 core regions: **Europe**, **Africa**, **Latin America**

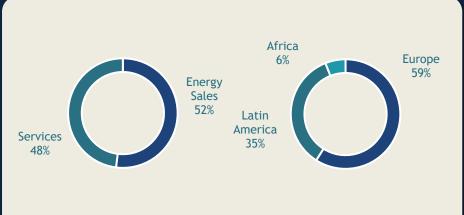
Service provider

Development of renewable projects from scratch

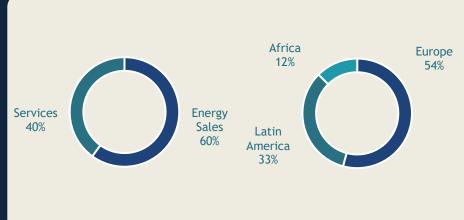
Engineering, procurement and construction

Operation and maintenance

2023 TURNOVER BREAKDOWN



2023 EBITDA BREAKDOWN





Key strategic pillar #1 INTEGRATED PLAYER DEVELOPING, BUILDING AND MAINTAINING PLANTS FOR ITSELF AND FOR THIRD PARTIES

2023 ACHIEVEMENTS

x6.8

total EBITDA from Services to third party clients

of which

x7.5 from Development Construction & Procurement+48% from Operations & Maintenance

32%

EBITDA margin from Services to third party clients

2023 high level is mainly driven by more than 800 MW project sold

HIGHLIGHTS

€14m early generation EBITDA

EBITDA generated pre-PPA thanks to the flexibility of the integrated business model¹



Capturing margins otherwise paid to development, construction and maintenance providers

Scale effects from dual internaland-third-party business

Higher portfolio quality after selectively selling internally developed projects



A STRONG CONTRIBUTION FROM SERVICES TO THIRD PARTY CLIENTS

>800 MW completed in 2023

DEVELOPMENT SERVICES

(with construction and/or maintenance)

>480 MW under construction in 2023

CONSTRUCTION SERVICES

(with maintenance)

>4.6 GW maintained in 2023

MAINTENANCE (stand alone)

Casqueira ready-to-build wind farm, part of Serra Branca cluster in Brazil (90 MW)



Arinos C ready-to-build solar farm, part of the Arinos cluster in Brazil (420 MW)



Vila Acre operating wind farms, part of Serra branca cluster in Brazil (59 MW)



Sarry and Molinons operating wind farms, in France (33 MW)



Laignes ready-to-build wind farm (32 MW)



Solar farm in Ireland (108 MW)

Bord na Móna

Four solar farms in Ireland (230 MW)



Solar farm with batteries in Mauritania (42.5 MW) and BESS (9 MW)



Services by Helexia







Solar farms in Spain (345 MW)



Solar farms in Portugal (19 MW)



Solar farms in the United Kingdom (39 MW)



Solar farms in Brazil (212 MW)



Wind farms in Brazil (343 MW)





Key strategic pillar #2 POWER PLANTS BACKED BY LONG-TERM, INFLATION-INDEXED SALES CONTRACTS (PPAs)

2023 ACHIEVEMENTS

98% power volume under PPAs⁽¹⁾

17.1 years remaining PPA life (weighted average)

93% of the portfolio is competitive²

€8.0 billion

future revenues under contracted portfolio

74%

of revenues from PPAs¹ are indexed on inflation



Lower risk thanks to long-term and non-subsidised PPAs

Higher value creation from inflation-indexed contractual revenues impacting positively profitability

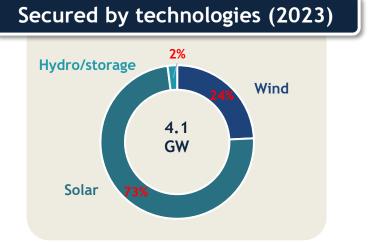
⁽¹⁾ PPAs ("Power Purchase Agreements"): long-term power sales contract

⁽²⁾ A plant is competitive if its levelized cost of energy (LCOE) is lower than the one of the thermal technology (fuel oil, gas, coal, nuclear)

A GROWING PORTFOLIO AS POWER PRODUCER

In MW	2023	2022	VAR	VAR %
IN OPERATION	2,370	1,571	+799	+51%
UNDER CONSTRUCTION	480	1,022	-542	-53%
IN OPERATION & UNDER CONSTRUCTION	2,851	2,592	+259	+10%
AWARDED	1,248	1,128	+120	+11%
TOTAL SECURED PORTFOLIO	4,099	3,721	+378	+10%

Africa 4.1 GW Latin America Europe





Key strategic pillar #3 COVERING THE FULL SPECTRUM OF CORPORATE MARKET THANKS TO HELEXIA

ACHIEVEMENTS SINCE HELEXIA'S ACQUISITION

Coordinated platform

for corporate PPAs (Voltalia) and self-production / energy-efficiency (Helexia)

1.4 GW voltalia

corporate PPAs awarded since 2019

Leader in France,
Pioneer in Brazil and the UK,
Largest corporate PPA in South Africa

650 MW Helexia

portfolio of self-production PPAs since mid 2019

Contract portfolio x11.6
Capacity in operation x6.2



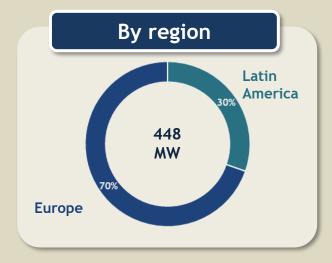
Fast expansion since Helexia's acquisition in 2019

Fastest-growing market thanks to solar competitiveness and, in Europe since war in Ukraine, fast-track implementation of solar rooftops



448 MW AWARDED IN 2023















STRONG AND PROFITABLE GROWTH

2023 vs 2019 MULTIPLE 2023 vs 2019 CAGR

Capacity (total)

In GW

2019	2023
1.07	2.85

x2.7

+28% p.a.

Turnover

In €m

2019	2023
151	496

x3.3

+35% p.a.

EBITDA (published)

In €m

2019	2023
65	241

 $\times 3.7$

+39% p.a.

Net income (Group share)

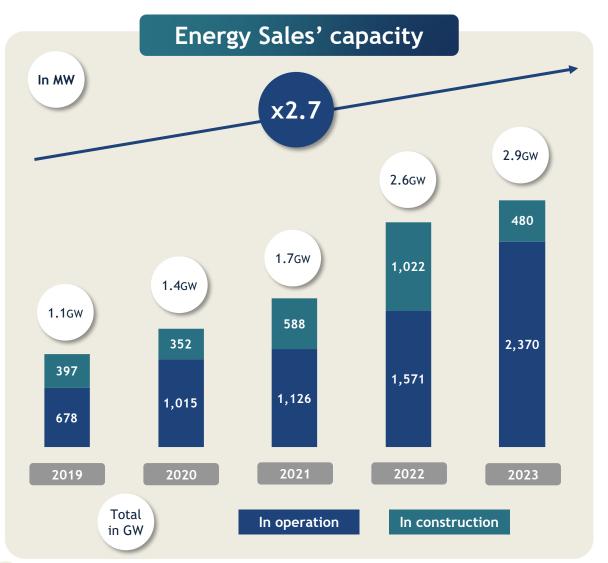
In €m

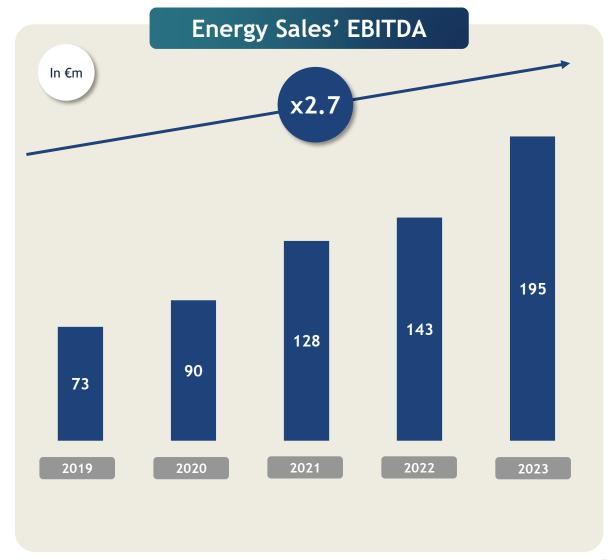
2019	2023
5	30

x6.4

+59% p.a.

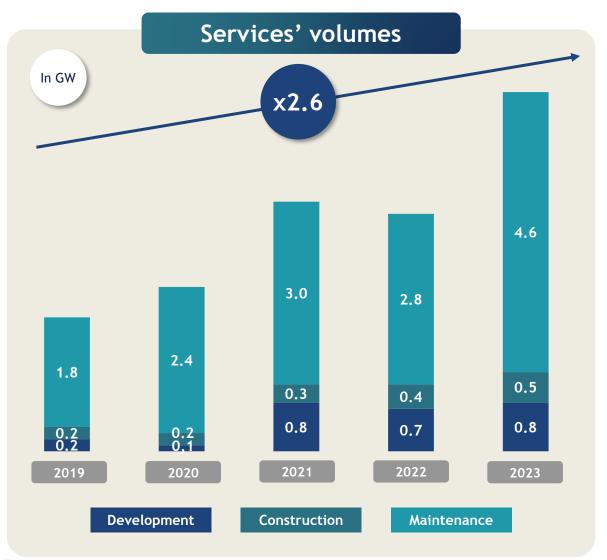
WITH ENERGY SALES PERFORMING CONSISTENTLY...

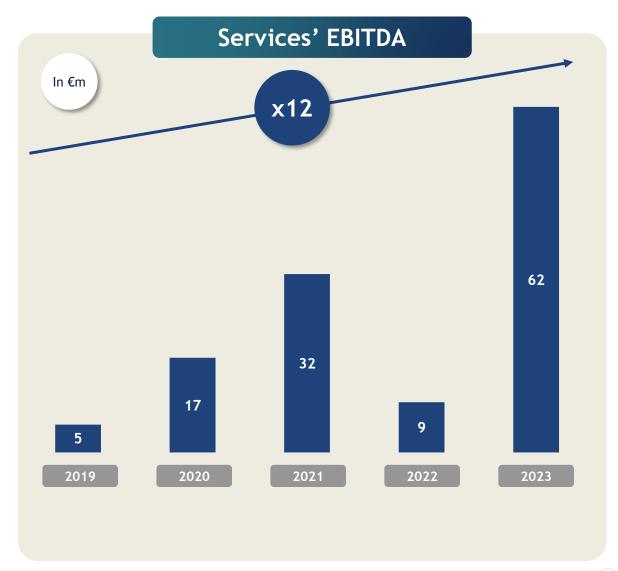






... AND SERVICES TO THIRD-PARTY CLIENTS BEING HIGHLY DYNAMIC









COMMISSIONING AND ON-GOING CONSTRUCTION

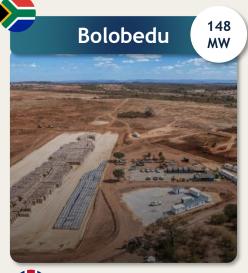
COMMISSIONING

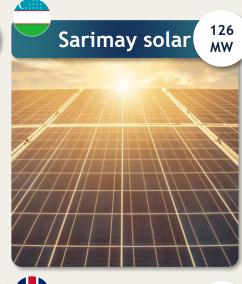
ON-GOING CONSTRUCTION

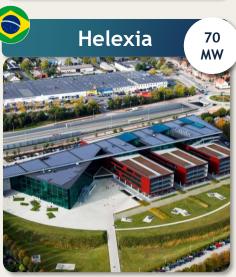






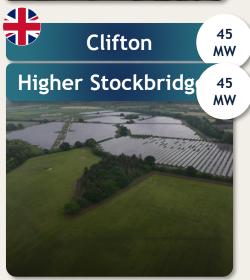














LAST HIGHLIGHTS IN UZBEKISTAN





Construction of the Sarimay solar power plant

- 126 MW
- Commissioning planned for 2025
- Backed by a contract of at least 25 years

Battery storage expansion

- 50 MW / 100 MWh
- · Construction to be launched in 2024
- To be backed by a contract of at least 10 years, sufficient to make the project profitable

- Signing of a protocol to develop a battery storage complex for 500 MW / 1000
 MWh
- Project to be backed by a contract of at least 10 years, sufficient to make the project profitable
- Will be among the world's largest storage complexes and will mark a significant milestone in Voltalia's strategy of battery storage projects without exposure to the risks of price fluctuations in the electricity markets



LAST HIGHLIGHTS IN AFRICA





- Solar project in the Gafsa region, Tunisia
- The project's revenues will come from a 30-year power purchase agreement with STEG (Société Tunisienne de l'Électricité et du Gaz), the operator of the Tunisian public grid
- Construction will begin in 2025 and commissioning is scheduled for 2026

- With his partner TAQA Arabia, Voltalia is continuing to develop a cluster combining renewable energy and green hydrogen production. A framework agreement has been signed during the Egypt-EU Investment Conference.
- The project will be implemented in two identical phases, each comprising a 500-megawatt electrolyzer powered by more than 1.3 gigawatt of solar and wind energy.
- The facility will have an annual production capacity exceeding 130,000 tons of hydrogen for each phase.



HIGHLIGHTS AS SERVICE PROVIDER IN BRAZIL







Voltalia has sold a 500 MW wind power project in the development phase in the Macururé cluster in the Bahia region Voltalia has been selected by Ørsted to provide engineering, procurement and construction services (EPC) for its 128 MW solar power plant in Ireland, located in County Carlow, in the east of the country

Voltalia has crossed the **6-gigawatts** mark, thanks to the new contracts signed.

A step towards the 2027 objective of 8 gigawatts operated for third-parties globally



SECURING FINANCING





New syndicated banking loan

- Maturity of 5 years, extendable to 7 years, composed of a revolving credit facility of 176.4 million euros and a term loan of 117.6 million euros.
- Securing the refinancing of the credit line until 2026 including the convertible bonds maturing in January 2025

v⊗ltalia €150m

New project financing

- · In Albania with Voltalia's long term partners IFC, EBRD and Intesa Sanpaolo for 93 millions euros
- In the United Kingdom with Natwest for several project for 50 millions pounds

Helexia

€60m

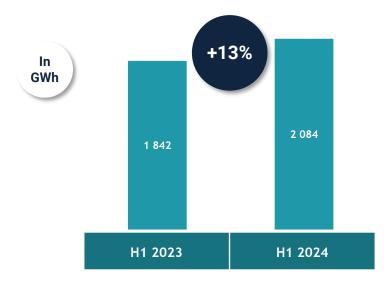
New financing across Europe

- Financing facility of 60 million euros, building upon the company's previous 90 million euros pan-European debt financing secured in June 2023
- Will support a portfolio comprising 290 operational photovoltaic (PV) rooftops and solar carports in: France, Italy, Belgium, Portugal, Spain, and Hungary
- · Financed by Bpifrance and La Banque Postale, with the participation of La **Banque Postale Asset Management**





HALF YEAR PRODUCTION



Production

Production in the first half of 2024, rises by +13% to 2,084 GWh.

The production of the plants commissioned since June 30, 2023 more than offset the effect of the plants sold at the end of 2023 and the drop in load factors in France and Brazil.

For the first time, solar production accounts for more than half of Voltalia's total production.



HALF YEAR TURNOVER FROM ENERGY SALES



	IN MILLIONS EUROS		VARIATION		IN MILLIONS EUROS		VARIATION	
	Q2 2024	Q2 2023	Actual	Constant	H1 2024	H1 2023	Actual	Constant
Turnover	93.8	71.8	31%	33%	168.7	134.2	26%	26%
Production (in GWh)	1,111	882	26%		2,084	1,842	13%	
Installed capacity (in MW)					2,452	1,699	44%	
Installed capacity and under construction (in MW)					3,057	2,661	15%	

Turnover at €168.7 million: +26%

First-half 2024 turnover from Energy Sales comes to 168.7 million euros, +26% at current and constant exchange rates.

The average EUR/BRL exchange rate is 5.49 in the first half of 2024, compared with 5.48 in the first half of 2023.

Brazil accounts for 48% of turnover from Energy Sales, Europe for 45% and Africa for the remaining 7%



HALF YEAR TURNOVER FROM SERVICES



	IN MILLIONS EUROS		VARIATION		IN MILLIONS EUROS		VARIATION	
	Q2 2024	Q2 2023	Actual	Constant	H1 2024	H1 2023	Actual	Constant
Turnover before eliminations	122.0	169.5	-28%	-28%	202.1	271.0	-25%	-25%
Eliminations	-78.0	-144.3	-46%	-45%	-121.9	-210.2	-42%	-42%
Turnover after eliminations	44.0	25.2	+75%	+69%	80.2	60.7	+32%	+32%

Turnover at €80.2 million: +32%

- The Development, Construction and Equipment Procurement segment grows by +38% to 68.0 million euros
- The Operation-Maintenance segment grows by +7% to 12.1 million euros
- Internal Services (eliminated on consolidation) amounts to 121.9 million euros, down -42% compared to on the first half of 2023, when it reached a record level of activity







CURTAILMENT CONTEXT AND POTENTIAL IMPACT IN BRAZIL

Context

What is curtailment?

Grid operator decides to limit the transmission, for a given period, of all or part of the electricity production potential of a power plant, in order to maintain the stability of the grid

Context:

- Brazilian operator began capping an unusually high part of production to minimize the risks of instability
- Delay in the construction of new transmission lines to strengthen the grid in the northeast of the country

Potential impact

- 1. If If extended over the coming months, and
- 2. If not financially compensated, and
- 3. If the average EUR/BRL exchange rate for the 2nd half of the year is around 6

Voltalia's 2024 EBITDA could be cut by ~€40m

- Including €30m curtailment impact
- Including €10m EUR/BRL rate impact

SERIES OF INITIATIVES CARRIED OUT IN BRAZIL

Action plan

Voltalia through an electricity producers group, and professional associations, as well as directly:

- Several litigation actions, initiated in 2023, are underway before the federal and local courts, with the law providing for financial compensation
- Constructive discussions are being held in parallel, with the grid operator and the public authorities in order to accelerate the financial compensation and to reduce the duration of the curtailment

Voltalia is confident that technical and financial solutions will be found





Energy



Financial performance before curtailment impact









Energy



Services



Financial performance





MISSION GUIDANCES

Existing 2027 guidance

4 million

More than
4 million tonnes
of CO₂e emissions
avoided
thanks to
Voltalia's activity

1.6 million tonnes in 2023

New 2027 guidances

100%

of solar held capacity
under construction with
a Stakeholder
Engagement Plan
aligned with IFC
standards
(World Bank Group¹)

44% by the end of 2023

50%

of solar held capacity in operation located on co-used or upgraded soil²

39% by the end of 2023

New 2030 guidance

-35%

of carbon intensity for solar held capacity under construction (CO₂/MW vs 2022)

> -4% by the end of 2023

¹⁾ World Bank Group - Société Financière Internationale ou International Finance Corporation (IFC)

⁽²⁾ i.e. land combining solar energy and other human activity (such as buildings, parking lots, agriculture and grazing)
or located on soils with low biodiversity value or agricultural or economic potential (such as deserts, brownfields and disused quarries





FROM EBITDA TO NET RESULT

In €m (IFRS)	2023	2022	VAR.	VAR.
EBITDA after eliminations	256.7	152.5	+68%	+68%
Corporate	-15.6	-15.3	+2%	+2%
EBITDA	241.1	137.2	+76%	+76%
D&A	-103.7	-73.9	+40%	+40%
Other operating incomes and expenses	-18.2	-7.6	x2.4	x2.4
Operating profit	119.3	55.7	x2.1	x2.1
Financial result	-57.9	-44.9	+29%	+32%
Taxes & net income of equity affiliates	-36.3	-18.1	x2	х2
Minority interests	4.5	0.2	na	na
Net result (Group share)	29.6	-7.2	na	na

EBITDA amounts to €241.1 million, up +76% (at current and constant exchange rates).

Depreciation, amortization and provisions amounts to €103.7 million, up +40%. Its growth refers mainly to:

- Additional amortization due to full year effect of 2022 commissioned plants as well as 2023 newly commissioned ones (+€18 million)
- Specific impairments amounting to €9 million mainly due to stocks of solar panels destroyed in a fire or depreciated with the fall in market prices

Other income and expenses amounts to -€18.2 million. Increase arises from:

- Non-recurring expenses from exceptional regulatory measures in France (taxe inframarginale) and Portugal to limit and offset the increase in electricity prices
- 2022 reversal of a provision on the sale of a property in Portugal

The financial result amounts to -€57.9 million. Increase arises from

- Debt financing of plants commissioned in 2023 and full-year effect of debt on plants commissioned in 2022
- Overall in average interest rate on the Group's consolidated debt stands at 5.9% compared to 5.3% in 2022, mainly due to (i) the increase in base rates on short-term drawdowns of revolving facilities and (ii) the increase in swap rates on new project financings above the historical average. However, the latter increase is absorbed by the increase in unit selling prices for the corresponding assets. Credit margins remains broadly stable

The taxes amounts to -€36.3 million. The increase (x2 at current and constant exchange rates) is mainly due to (i) the growth of the power plant portfolio and the improvement in its profitability, for €8 million, and (ii) the taxation related to the projects sold during the year, for €6 million

Net result (Group share) is at +€29.6 million, compared to a loss of €7.2 million in 2022, driven by strong EBITDA growth



SOUND FINANCIAL SITUATION

In €m (IFRS)	2023	2022	VAR.
Goodwill	79	87	-9 %
Fixed assets	2,771	2,074	+34%
Cash and cash equivalent	319	384	-17%
Other assets (current + non current)	649	491	+32%
Total assets	3,818	3,035	+26%
Equity, Group share	1,265	1,232	+3%
Minority interests	118	107	+11%
Total financial debt	1,909	1,313	+45%
Provisions	34	26	+31%
Others liabilities (current + non current)	492	357	+38%
Total liabilities	3,818	3,035	+26%

Fixed assets amounts to €2,771 million. The increase of €697 million mainly reflects the growth in the portfolio of power plants in operation, under construction and being developed, of which a capacity of 2,370 MW of power plants in operation by the end of 2023 (up 51%) and 480 MW of power plants under construction (down -53%)

Other current and non-current assets increases by +€159 million, close to the increase in other current and non-current liabilities (+€133 million). The growth in other current and non-current assets is mainly explained by the increase in the volume of activity in Services, in particular Development and Construction

The cash and equivalents has a strong position at €319 million. It decreases by -17%, mainly due to temporary cash consumption for accelerating the construction of owned plants before the finalization of their long-term loans. It allows to benefit from attractive electricity sales prices in Europe

The equity, Group share amounts to almost €1.3 billion, with an increase over the period mainly corresponding to the result of the year

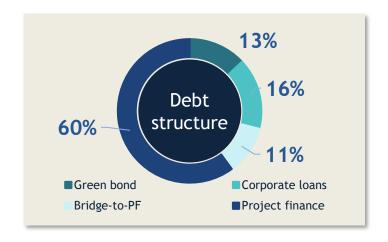
Financial debt amounts to €1,909 million at the end of 2023, up +45%. The increase in financial debt in 2023 (by €598 million) is lower than the fixed assets ones' (by €674 million), the balance being financed by the cash flows generated and available cash. Thus, the debt ratio amounts to 53% (41% in 2022). 74% of financial debt is fixed, hedged or indexed to inflation. It is 67% denominated in euros and 27% in Brazilian real

Other current and non-current liabilities amounts to €490 million, up +38%. This increase is mainly due to (i) an increase in trade payables from power plant construction and operation activities





DEBT CHARACTERISTICS





Rate structure Variable Fixed or hedged Pre-hedged

Banks in Voltalia's corporate facilities



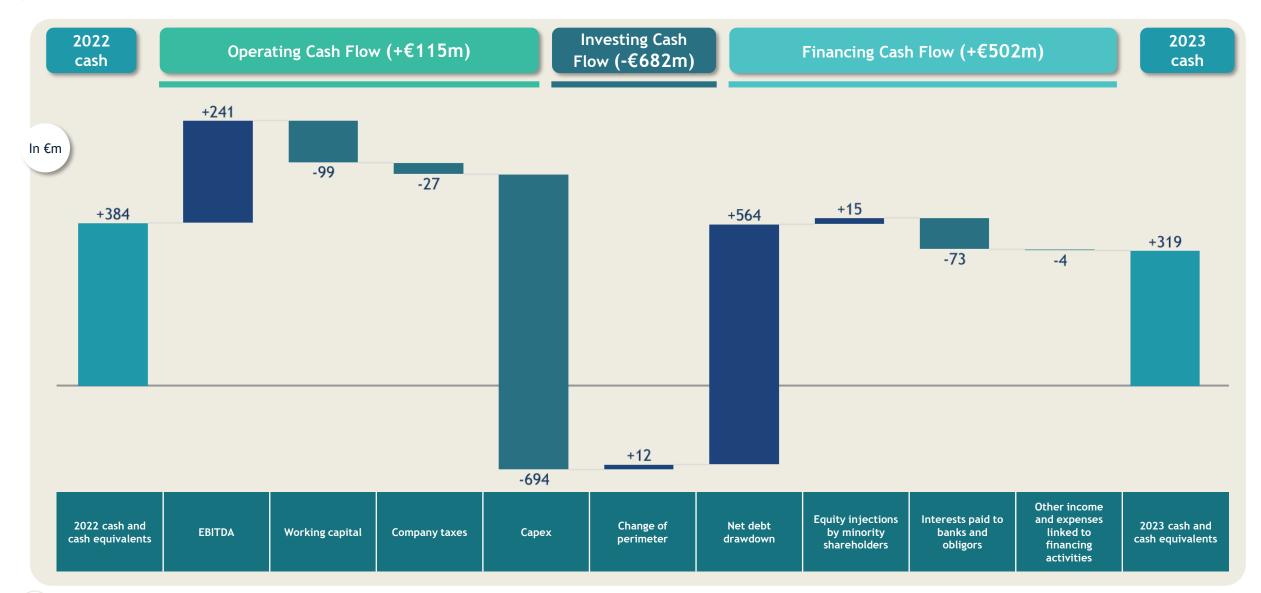


89%

of corporate debts are

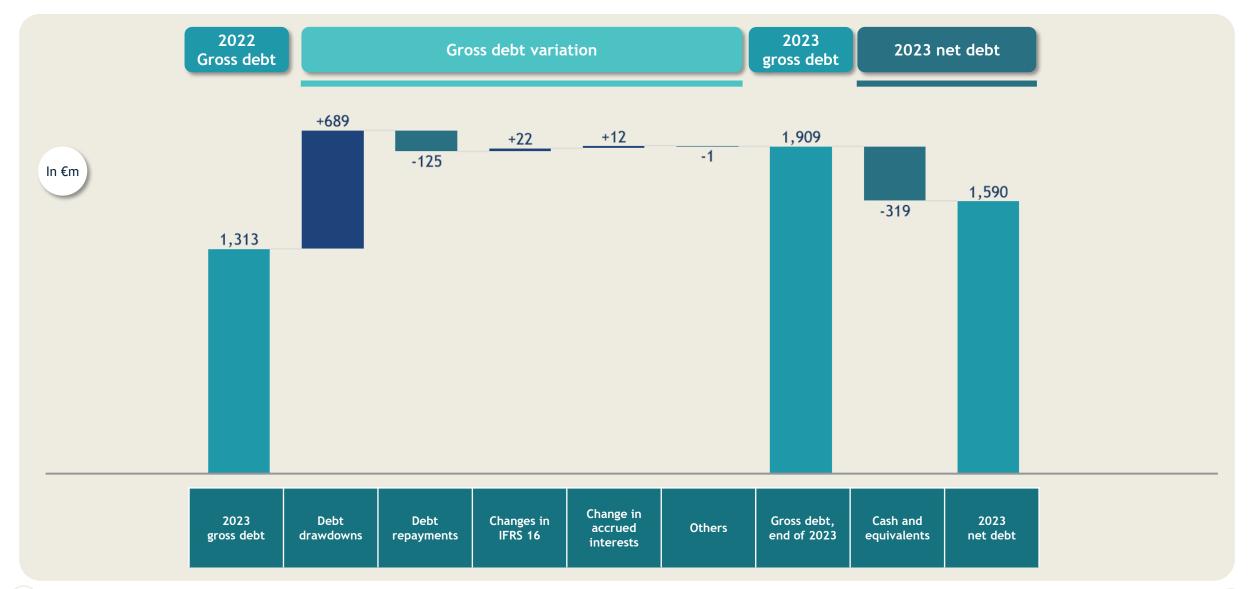
green bonds or sustainable-linked loans

CHANGE IN TOTAL CASH BALANCE





DEBT VARIATION







DEBT STRATEGY

Consistent business strategy and debt strategy

Project finance creates value thanks to optimizations brought by long-term PPAs

- Project finance are limited recourse to Voltalia SA
 - → risk reduction
- Long-term PPAs reduce the lenders' risk
 - → improved debt cost
- Long-term PPAs allow long-term interest swaps
 - → no interest rate exposure
- Project finance are usually fully repaid prior to PPA end
 - → no refinancing risk

Residual project debt maturity of 14.7 years vs. 17.1 years PPA remaining life

Prudent approach to overall leverage

No junior lenders to SPVs nor to infrastructure holdings

53% leverage (net debt / net debt and equity)6.6X net debt to EBITDA multiple

Corporate debt creates value thanks to flexibility brought by revolving features

- Revolving facilities allow to accelerate construction when power markets offer high-price early revenues
 - → short term value creation
- Revolving facilities allow small asset accumulation (including at Helexia) until project finance closing
 - → long term value creation

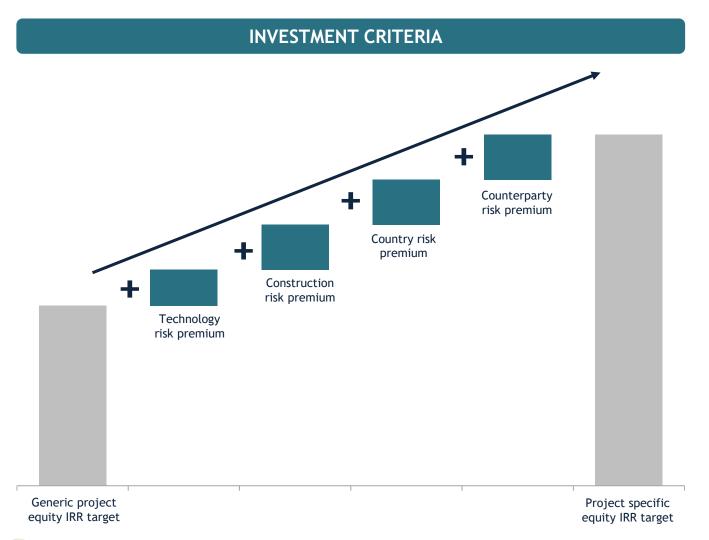
 ${\in}221$ million of corporate debt bridges long term project finance of which ${\in}56$ million drawn and the rest to be drawn early Q2

Slight increase in cost of debt

- Long-term swap rate for new project financing increased
- But new PPA prices have increased to reflect higher interest rates

All-in cost of debt of **5.9**% at group level (vs. 5.3% in 2022)

REMINDER: TARGET EQUITY IRR









.3



MORE THAN 800 MW OF PROJECTS SALES ADDITIONAL SERVICES TO CREATE ADDITIONAL VALUE



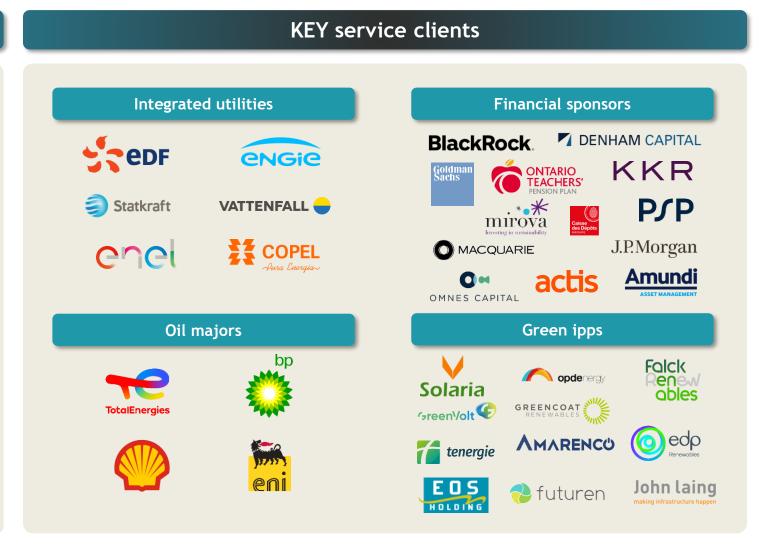




ADDRESSING DIVERSIFIED CLIENTS...

Corporates CITY SVCF Braskem > RioTinto **OBRAMAX DECATHLON** BA RENAULT PEPSICO Auchan RETAIL **Traders** Total 🔫 a**≰**po Trading TotalEnergies Trading ' **Trading STATES AND utilities COURTON**ENERGIA **NEOENERGIA** COPEL Aura Energia~ CEMIG

Key PPA counterparties





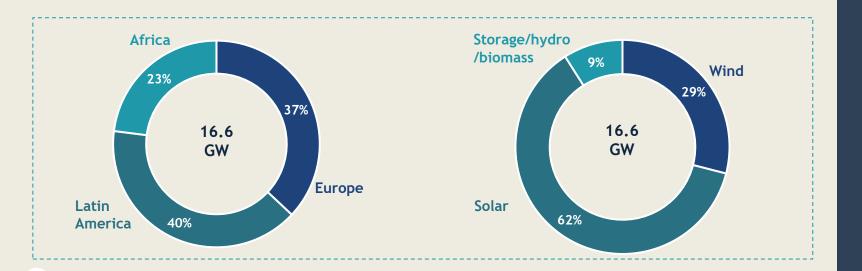
Key strategic pillar #4 A PROJECT PIPELINE TO FUEL THE GROWTH

2023 ACHIEVEMENTS

16.6 GW development pipeline

+17% compared to 2022

5.8x
Pipeline-to-capacity multiple



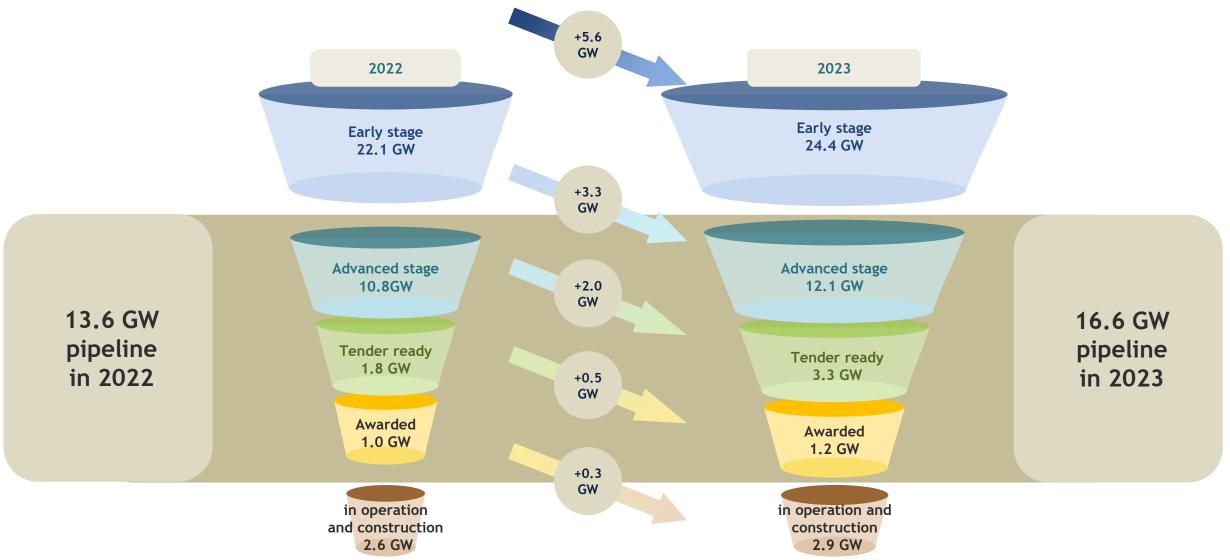


Diversified pipeline across technologies and geographies

Europe expanding very rapidly while **Africa** becoming a stronger geographic pillar

Solar now dominating pipeline

PIPELINE CONSTANTLY ADVANCING, GROWING AND FUELLING THE FUTURE PORTFOLIO





Voltalia's projects included in the pipeline meet four criteria: land rights secured, licensing permits ongoing, feasibility of grid connection, project profitability





FROM A COMPANY PURPOSE TO THREE MISSION OBJECTIVES

Voltalia a mission-driven company



Improve the global environment, while fostering local development









A TRUSTED AND RESPONSIBLE BUSINESS PARTNER

This approach is based on three fundamental pillars that enable us to pursue our Mission



Safety first

Protecting the health and safety of our employees and subcontractors

Frequency rate = 4.63 Severity rate = 0.05



Our teams, the source of our success

- Human resources
- Quality of life at work Diversity
- 1,880 employees
 33% women, 67% men
 100% of employees received at least one training in 2023



Integrity and Ethics

- Anti-corruption
- Human rights

100% of employees have received compliance and anti-corruption training1 Code of Ethics and Code of Conduct



VOLTALIA'S PROGRESS RECOGNIZED BY EXTRA-FINANCIAL PERFORMANCE RATING AGENCIES



Year	Utilities (Industry Group)	Renewable energy production
2023	17/716	9/99
2022	16/704	7/95
2021	15/635	8/76

The assessment report highlights that Voltalia's ESG risk management is strong.

The closer the score is to 0, the more it means that the company has its ESG risks under control.



A rating ranging from D- to A, is issued to companies in order to inform them of their level of publication and environmental performance.

A grade of C corresponds to a "Knowledge of climate impacts and issues" on the part of the company.



Progress again in the Gaïa index of the bestperforming French stocks on ESG criteria:

• Score: 73%

• National ranking: 68th out of 349

• Sector ranking: 9th out of 50



Year	Ranking	Level of transparency
2022	В	Very High

The Prime badge is awarded to companies whose ESG performance exceeds the sector-specific Prime threshold, meaning they meet ambitious requirements on these topics.



Year	Ranking	Level of transparency
2022	4/5	Very High

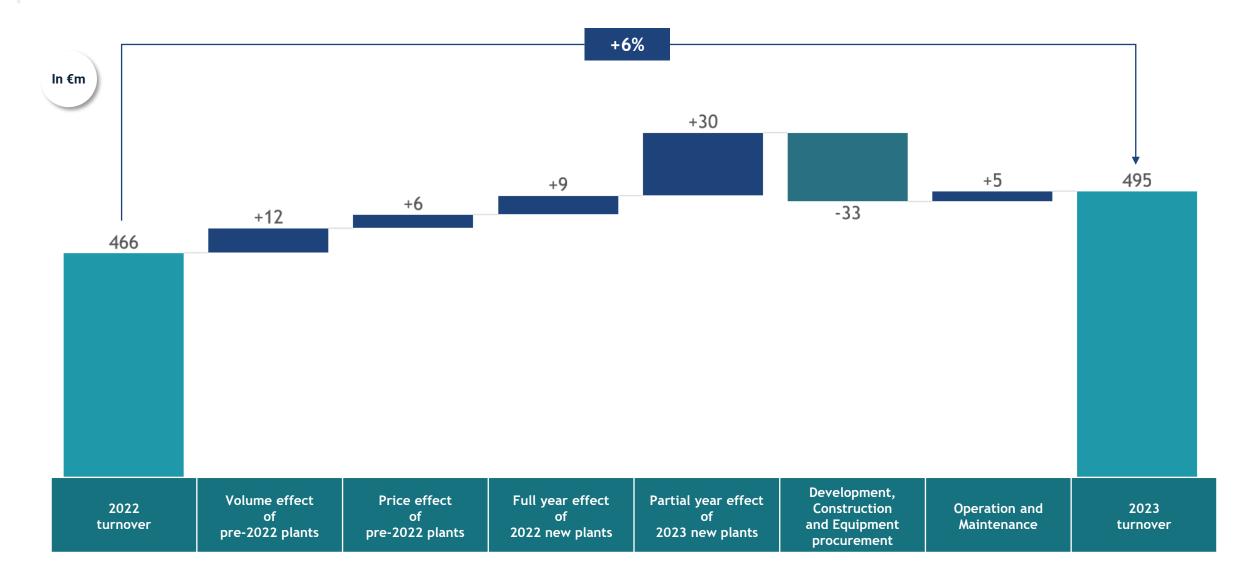
In 2022, Voltalia demonstrated its status as a responsible employer during the annual evaluation campaign conducted by Humpact.





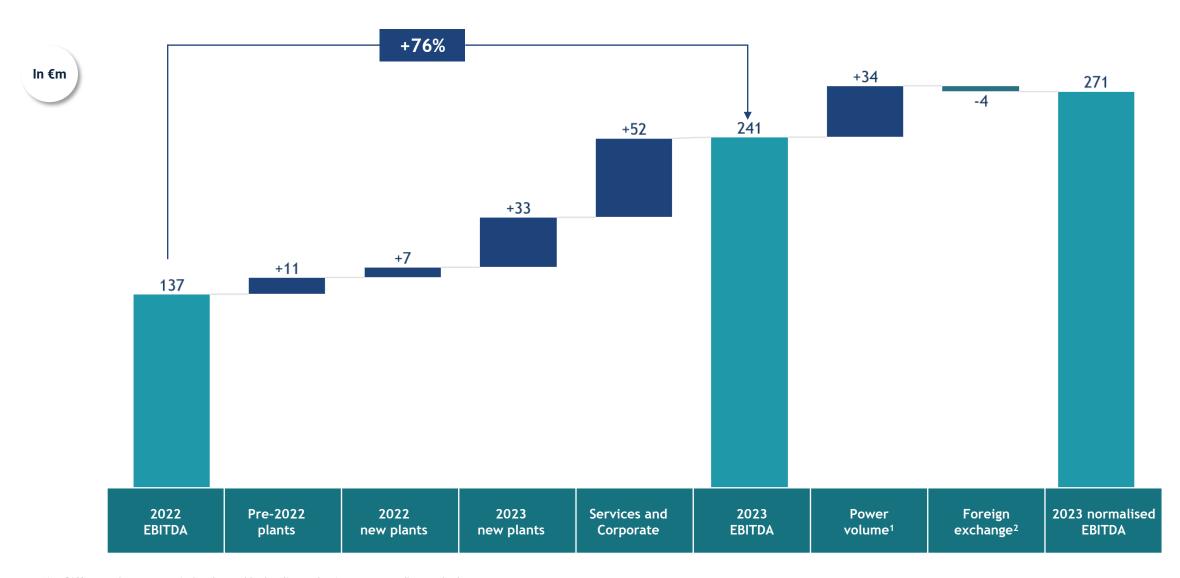


2023 TURNOVER



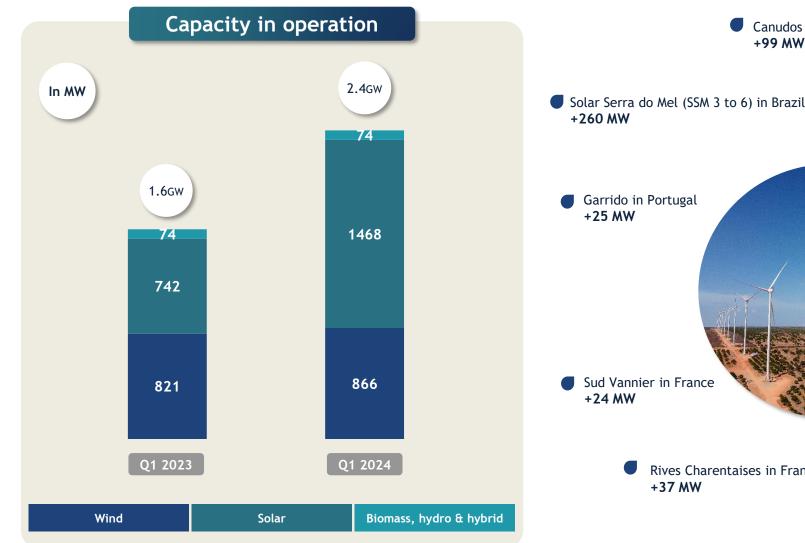


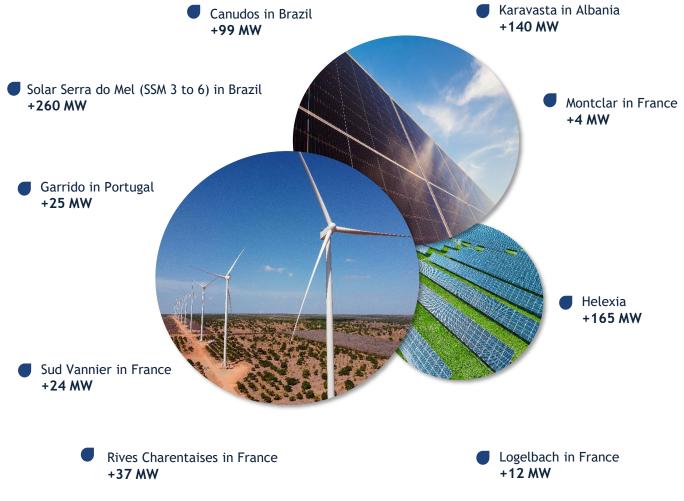
2023 EBITDA



⁽¹⁾ Difference between a wind, solar and hydraulic production corresponding to the long-term average(2) FX difference between EUR/BRL at 6.3 and 5.4

CAPACITY IN OPERATION AS OF Q1 2024







PRODUCTION DURING Q1 2024



Production

The decrease in load factors and the change in scope due to the power plants sold in 2023 are more than offset by the new power plants production commissioned in 2023, for a total of 795 MW

The low wind load factor of the Brazilian's power plants, in the context of the end of the El Niño weather cycle, was taken into account on April 2, 2024 when setting the annual EBITDA target for 2024



Q1 2024 ENERGY SALES



IN MILLIONS EUROS			VARIATION	
	Q1 2024	Q1 2023	Actual	Constant
Turnover	74.9	62.5	+20%	+18%
Production (in GWh)	973	951	+2%	
Capacity in operation (in MW)	2,407	1,637	+47%	
Capacity in operation and under construction (in MW)	2,928	2,617	+12%	

Turnover at €74.9 million: +20%

In Brazil, production falls by -11% due to unfavourable resource levels and the sale of two projects (Vila Acre 1 and 2, for a total of 58.5 MW) at the end of 2023. As previously indicated, the production curtailment has small effect since the beginning of the year

In France, production rises by +27%, benefiting from many commissioning, which more than offset the disposal at the end of 2023 of the Sarry and Molinons wind farm projects (33 MW in total)

In the rest of the world, production increases by a factor of x2.0. Voltalia benefits from the commissioning of the Karavasta solar power plant in Albania and the Garrido complex in Portugal

Helexia's production continues to grow rapidly (+94%), both in Europe and Brazil thanks to development plan

Turnover from Energy Sales amounts to 74.9 million euros, up by +20% (+18% at constant exchange rates) thanks to a rise in the average selling price per MWh, with two main factors: revenues generation at a high price for power plant of Karavasta, and the contractual indexation of selling prices to inflation



Q1 2024 SERVICES



IN MILLIONS EUROS			VARIATION	
	Q1 2024	Q1 2023	Actual	Constant
Turnover before eliminations	80.0	108.0	-26%	-23%
Eliminations	-43.9	-72.4	-39%	-35%
Turnover after eliminations	36.1	35.6	+2%	+2%

Turnover at €36.1 million: +2%

First-quarter 2024 turnover from Third-Party Services (after eliminations) comes to 36.1 million euros, up +2% (at current and constant exchange rates), while internal Services (eliminated on consolidation) falls by -39%

- The Development, Construction and Equipment Procurement segment grows by +2% to 30.2 million euros. Growth is achieved in the construction business, driven by the Irish projects with ESB and Power Capital (330 MW). In-house business (eliminated on consolidation) is down sharply (-37%) after the exceptional levels of 2023, which were underpinned by a record volume of internal projects
- The Operation and Maintenance segment for third-party customers rises by +1% to 5.9 million euros. Capacity operated and maintained on behalf of third-party customers totalled 5.0 GW, benefiting from new contracts

Internal activity (eliminated on consolidation) rises by +39%, thanks to the record level of commissioning in 2023 of new power plants owned by Voltalia, which are now operated and maintained by the Group's own teams

After eliminations, **Services turnover increased by 2%** contributing to the total turnover amounting to 111.1 million euros (+12% at constant exchange rate)



Thank you



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